

GREATER LETABA MUNICIPALITY

2016/17 MID -YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

(SEC 72 Report)



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<p>Vision and Mission</p>	<p>The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. The vision of Greater Letaba Municipality is:</p> <p>"To be an outstanding agro-processing and eco-cultural tourism hub".</p> <p>The strategic mission speaks about what the purpose of Greater Letaba Municipality is:</p> <p>The mission of Greater Letaba Municipality is to ensure an effective, efficient and economically viable municipality through:</p> <ul style="list-style-type: none"> Provision of accountable, transparent, consultative and co-operative governance. Improving the quality of life through economic development and poverty alleviation. Provision of sustainable services. Ensuring a safe and healthy environment.
<p>Strategy map</p>	<p>The Strategy Map depicts the strategic objectives on how Greater Letaba Municipality will be able to become an outstanding agro-processing and eco-cultural tourism hub while providing sustainable and affordable services to all. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.</p> <div data-bbox="295 1048 1337 1881" style="border: 1px solid black; height: 372px; width: 653px;"></div>

SERVICE DELIVERY PERFORMANCE SUMMARY MID YEAR 2016/17

The table and graph below illustrates service delivery performance of Greater Letaba Municipality against the National Key

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	10	7	3	70%
Basic Service Delivery	8	4	4	50%
Local Economic Development	5	3	2	60%
Municipal Finance Management Viability	19	17	2	89%
Good Governance and Public Participation	18	11	7	65%

Overall % = 70%				
KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	16	5	11	31%
Basic Service Delivery	53	29	24	55%
Local Economic Development	12	2	10	17%
Municipal Finance Management Viability	3	3	0	100%
Good Governance and Public Participation	2	2	0	100%

Overall % = 48%				
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	26	12	14	58%
Basic Service Delivery	61	33	28	39%
Local Economic Development	17	5	12	67%
Municipal Finance Management Viability	22	20	2	70%
Good Governance and Public Participation	20	13	7	81%

Overall % = 57%

The 43% under performance was due to non adherence to the procurement plan , which resulted in delay in advertisement of tenders and appointment of service providers. The planned target for filling of post could not be met due to the re advertiedment of post.he Corporate and Shared Portfolio committee that did not approve the recruitment plan.

It is worth noting that in some instances of under-performance, delays in decision making has resulted in targets not being met. It can also be indicated that poor planning in project management resulted in the underperformance of the capital programs. The Project Management Unit (PMU) needs to be capacitated with human capital and expertise to ensure that the municipality is not penalized for underperformance on MIG and own funded projects.

Based on the above assessment, it is therefore recommended that the municipality should adjust the budget and revised the projections for revenue and service delivery budget implementation plan accordingly. The revised projections and SDBIP should be approved by council and be publicised.

KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2017)	Budget 2016/17	Mid Year Target (1 Jul 2013 - 31 Dec 2016)	Mid Year Actual Performance	Remarks	Challenges/ Corrective measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Human Resource Management	Reducing the vacancy rate within the financial year	# of vacant positions to be filled by 30 June 2017	Number	2 positions filled	40 Positions filled	Operational	30 Positions filled	Target not achieved	Posts advertised and closed on the 15 December 2016	Delay in approval of the Organizational structure resulted in delay in advertiseent of posts	Director Corp	Appointment letters
	Integrated Sustainable Development	IDP	Approval of the IDP/Budget/PMS process by 31 July 2016	To approve 2015/16 IDP/Budget/ PMS Process Plan by council by 31 July 2016	Date	29-Jul-15	Approval of 2015/16 IDP/Budget/PMS Process Plan by 31 July 2016	Operational	Approval of 2016/17 IDP/Budget/PM S Process Plan by 31 July 2016	Target Achieved	2016/17 IDP processs plan was approved on the 31 July 2016	None	Director Technical	Council Approved IDP/ Budget/ PMS Process plan, Council Resolution
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled by 30 June 2017.	Number	4 Quarterly reports	4 Quarterly performance reports compiled	Operational	2 Quarterly performance reports compiled	Target Achieved	2 quarterly performance reports compiled	None	Municipal Manager	Council approved Quarterly reports
	Improved Governance and Organisational Excellence	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP.	To Sign Performance Agreements signed by S54 & 56 Managers 31 July 2016	Date	Performance agreements by 31 July 2016	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2016.	Operational	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2016.	Target Achieved	Performance Agreement agreements for Sec 54 & 56 signed	None	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	Improved Governance and Organisational Excellence	PMS	To ensure quartly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of Individual performance assessments conducted in 2016/17 for Sec 54 & 56 Managers financial year by 30 June 2017	Number	2 Individual performance assessments for 2015/16 Annual and 2016/17 Mid year	2 Individual performance conducted for Sec 54 & 56 Managers	Operational	1 Individual performace conducted	Target not Achieved	Performance Assessments not conducted	the performance assessments will be conducted during the 3rd quarter of 2016/17 financial year	Municipal Manager	Performance Assessments report
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	To submit 2015/16 Annual Institutional Performance report to CoGHSTA, Provincial Treasury and National Treasury by 30 August 2016.	Date	30-Aug-15	Submission of 2015/16 Annual Institutional Performance Repor by 30 August 2016.	Operational	Submission of 2015/16 Annual Institutional Performance Report by 30 August 2016.	Target Achieved	Annual Performance Report submitted on the 30 August 2016	None	Municipal Manager	Dated proof of submission to CoGHSTA, Provincial and National Treasury

KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)

Improved Governance and Organisational Excellence	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% developed Service Level Agreements within 30 days after the appointment of Service provider by 30 June 2017 (# of SLA s developed/ # of Appointments made)	Percentage	100% SLA developed	100% (# of SLA s developed/ # of Appointments made)	Operational	100% (# of SLA s developed/ # of Appointments made)	Target Achieved	100% SLA developed 3 SLA developed and signed within 30 days of appointment	None	Director Corp	Dated signed Service Level Agreements
Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance within the financial year	# of performance audit reports compiled and issued to the Accounting Officer by 30 June 2017.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	2 Performance audit reports compiled and issued to the Accounting Officer	Target Achieved	Performance audit reports compiled and issued to the Accounting Officer	None	Municipal Manager	Performance Audit report tabled, Council resolution, report signed off by the MM
Improved Governance and Organisational Excellence	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2016	% of internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised) by 30 June 2017	Percentage	14% Internal issues resolved	100% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised)	Operational	50% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised)	Target Achieved	62.5%, 10 /16 Internal audit issues resolved	None	Municipal Manager	Resolved IA register/plan, POE submitted
Improved Governance and Organisational Excellence	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2016.	% of Risk issues resolved (# Risk issues implemented / resolved / # of risks identified) by 30 June 2017	Percentage	73% Risk issues resolved	100% Risk issues resolved	Operational	50% Risk issues resolved (# Risk issues implemented / resolved / # of risks identified)	Target not achieved	48%, 15/31 risk issues resolved	Risk from directorates not fully implemented	Municipal Manager	Resolved Risk issues and POE submitted

**2016/17 CAPITAL WORKS PLAN
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year Target (1 Jul 2016 - 31 Dec 2016)	Mid Year Actual Performance	Remarks	Challenges/ Corrective measures	Evidence required
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To Purchase 1 Scanner office by 30 June 2017	Scanner	01/07/2016	30/06/2017	Director Corp	GLM	5 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications not submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To Purchase office Furniture by 30 June 2017 (22 High back chairs, 22 Office tables and 44 visitors chairs)	Office Furniture	01/07/2016	30/06/2017	Director Corp	GLM	2 000 000	Develop and submit specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase 2 Mobile Overhead Projector by 30 June 2017	Mobile Overhead Projector	01/07/2016	30/06/2017	Director Corp	GLM	40 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications not submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase 15 Laptops by 30 June 2017	Laptop Replacement	01/07/2016	30/06/2017	Director Corp	GLM	200 000	Develop and submit specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To Purchase Desktops by 20 June 2017	Desktops replacements	01/07/2016	30/06/2017	Director Corp	GLM	150 000	Develop and submit specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and install Uninterrupted Power Supply by 30 June 2017	Uninterrupted Power Supply	01/07/2016	30/06/2017	Director Corp	GLM	150 000	Develop and submit specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and install Brail Note Software by 31 March 2017	Brail Note	01/07/2016	30/06/2017	Director Corp	GLM	100 000	Develop and submit specification to SCM. Tender advertisement and appointment of service provider	Target not Achieved	Specifications submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and install of Org Plus Professional system by 30 June 2017	Org Plus Professionals	01/07/2016	30/06/2017	Director Corp	GLM	24 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target Achieved	Specifications submitted to SCM	None	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and install Civil Designer Software by 31 March 2017	Civil Designer Software	01/07/2016	30/06/2017	Director Corp	GLM	250 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications not submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and install Call Log System by 30 June 2017	Call Log System	01/07/2016	30/06/2017	Director Corp	GLM	350 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase 16 Mobile Filing Units by 31 June 2017	Mobile Filing Unit	01/07/2016	30/06/2017	Director Corp	GLM	200 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase 16 Steel Cabinets (sub Offices, MM & Corps) by 31 June 2017	Steel Cabinets(sub Offices, MM & Corps)	01/07/2016	30/06/2017	Director Corp	GLM	15 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and install 1 Overhead Projector by 30 June 2017	Overhead Projector (Mayors)	01/07/2016	30/06/2017	Director Corp	GLM	50 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To Purchase PDF Converter Software by 30 June 2017	PDF Converter Software	01/07/2016	30/06/2017	Director Corp	GLM	10 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase and install Server room air conditioner by 30 June 2017	Server room air Conditioner	01/07/2016	30/06/2017	Director Corp	GLM	25 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications submitted to SCM. Service provider not appointment	Delay in SCM processes	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Property Services	To refurbish the corporate services Offices, toilet, kitchen and registry.	Refurbishment of corporate services Offices, toilet, kitchen & registry	01/07/2016	30/06/2017	Director Corp	GLM	305 000	Develop and submit specification to SCM. Tender advertisement and Appointment of service provider	Target not Achieved	Specifications not submitted to SCM. Service provider not appointment	Delay in SCM processes	Payment certificate & Progress report

KPA 2 : BASIC SERVICE DELIVERY INDICATORS

OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES. OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORKS PROGRAMME

Vote Nr	Strategic Objective	Programme	Measurable Objective	KPI Unit of measure/ Performance Indicator	Baseline / Status	Annual Target (30/06/17)	Budget 2016/2017	Mid year Target (1 Jul 16 - 31 Dec 2016)	Mid year Actual Performance	Remarks	Challenges / Corrective measures	Responsible Person	Evidence required
	Integrated and Sustainable Human Settlement	Spatial Planning	To submit housing demand database to COGHSTA by 31 December 2015	To submit Housing demand database to CoGHSTA by 31 December 2016	Database submitted on 22 December 2015	Submission of Housing database to CoGHSTA by 31 December 2016	Operational	Submission of Housing database to CoGHSTA by 31 December 2016	Target Achieved	Housing submitted in October 2016	None	Director Technical	Dated proof of submission to CoGHSTA
	Integrated and Sustainable Human Settlement	Spatial Planning	To ensure that land use applications are processed within 90 days of receipt.	% of land use applications processed (# of applications received / # of land use applications processed) within 90 days of receipt by 30 June 2017.	0% applications processed	100% applications processed (# of applications received / # of land use applications processed)	Operational	100% applications processed (# of applications received / # of land use applications processed)	Target Not Achieved	2/7 applications processed	The municipal planning tribunal could not process the applications due to unavailability of SPLUM by laws.	Director Technical	Dated register recording land use applications & Land use applications
	Access to Sustainable Basic Services	Waste management	Provision of waste removal within the financial year	# of HH with access to refuse removal at least once a week by 30 June 2017.	4654 HH accessed refuse removal once a week	4654 HH with access to refuse removal at least once a week	Operational	4654 HH with access to refuse removal at least once a week	Target Achieved	4654 HH have access to refuse removal at least once a week	None	Director COMM	Rooster/ waste management reports
	Access to Sustainable Basic Services	Electricity	To ensure provision of electricity services	# of HH with access to electricity by 30 June 2017.	56905 HH accessed electricity	56905HH with access to electricity	Operational	N/A	Target Achieved	4654 HH have access to electricity	None	Director Technical	Electricity/ Finance reports
	Improved Governance and Organisational Excellence	Legal	To monitor the review of by laws and policies within a financial year	# of By laws reviewed (# of policies reviewed/ # of By laws)	New	# of By laws reviewed (# of policies reviewed/ # of By laws)	Operational	# of By laws reviewed (# of policies reviewed/ # of By laws)	Target Not Achieved	0 by laws reviewed	the by laws will be reviewed during the 2nd quarter	Director Corps/ Director Technical	Reviewed and council approved by laws
	Improved Governance and Organisational Excellence	Legal	To monitor the review of by laws and policies within a financial year	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	New	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	Operational	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	Target Not Achieved	0 by laws promulgated	2 draft by- laws (Electricity & SPLUM) reviewed, awaiting public participation	Director Corps/ Director INDEP	By laws promulgated
	Access to Sustainable Basic Services	Electricity	To ensure reduction of electricity losses within a financial year	% of electricity losses reduced as per regulation	New	% of electricity losses reduced : # of electricity lossed / % of electricity supplied	Operational	% of electricity losses reduced : # of electricity lossed / % of electricity supplied	Target Not Achieved	21% of electricity losses reduced	The municipality to start billing for municipal usage to track spending patterns of the municipality	Director Technical	Electricity/ Finance reports
Head Office	Access to Sustainable Basic Services	Infrastructure	To monitor the development and implementation of municipal infrastructure plan within a financial year	Development of municipal infrastructure plan	New	Approved Municipal Infrastructure Plan	Operational	Approved Municipal Infrastructure Plan	Target Achieved	The Municipal Infrastructure Plan is approved and submitted to CoGHSTA	None	Director Technical	Approved Municipal Infrastructure Plan

**2016/17 CAPITAL WORKS PLAN
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year Target (1 Jul 16 - 31 Dec 16)	Mid year Actual performance	Remarks	Challenges/ Corrective measure	Evidence required
14		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To construct a Library at Shotong by 30 June 2017	Shotong Library (Phase1)	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Tender processes and appoint service provider	Target Not Achieved	Tender not advertised and service provider not appointed	Designs completed , Contractor not appointed due to cash flow	Progress report, Payment Certificates
14		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To construct a Library at Rotterdam by 30 June 2017	Rotterdam Library (Phase 1)	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Tender processes and appoint service provider	Target Not Achieved	Tender not advertised and service provider not appointed	Designs completed , Contractor not appointed due to cash flow	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To purchase 2000 Chairs and 10 Tables for Mokwakwaila & Senwamokgope by 30 June 2017	Chairs (2000) Tables (10) for Mokwakwaila & Senwamokgope Community hall	01/07/2016	30/06/2017	Director Technical	GLM	350 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To design Community hall at Ward 5 by 30 June 2017	Ward 5 Community Hall (Planning)	01/07/2016	30/06/2017	Director Technical	GLM	400 000	Tender processes and appoint service provider	Target Not Achieved	Advertised for consultants	Delay in SCM processes	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Design a Community hall at Shamfana by 30 June 2017	Shamfana Community Hall (Phase 2)	01/07/2016	30/06/2017	Director Technical	GLM	1 500 000	tender processes and appoint service provider	target Not Achieved	Designs completed, Tender not advertised	cash flow challenges	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Design a community hall in Lemondokop by 30 June 2017	Lemondokop Community Hall (Planning)	01/07/2016	30/06/2017	Director Technical	GLM	400 000	Tender processes and appoint service provider	Target Not Achieved	Tender not advertised, Consultants not appointment	cash flow challenges	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Design a community hall in Thlothlokwe by 30 June 2017	Thlothlokwe Community Hall (Planning)	01/07/2016	30/06/2017	Director Technical	GLM	400 000	Tender processes and appoint service provider	Target Not Achieved	Tender not advertised, Consultants not appointment	cash flow challenges	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Mamanyoha by 30 June 2017	Mamanyoha Sports Complex	01/07/2016	30/06/2017	Director Technical	GLM	6 414 503	Specifications submitted to SCM for advertisement, Tender processes and appoint service	Target not Achieved	Specifications submitted to SCM , Contractor not appointed	cash flow challenges	Progress report, Payment Certificates
34		Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Madumeleng / Shotong by 30 June 2017	Madumeleng / Shotong Sports Complex	01/07/2016	30/06/2017	Director Technical	GLM	6 024 250	Specifications submitted to SCM for advertisement, Tender processes and appoint service	Target not Achieved	Specifications submitted to SCM , Contractor not appointed	cash flow challenges	Progress report, Payment Certificates

34		Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Thakgalane by 30 June 2017	Thakgalane Sports Complex	01/07/2016	30/06/2017	Director Technical	GLM	6 024 250	Specifications submitted to SCM for advertisement, Tender processes and appoint service provider	Target not Achieved	Specifications submitted to SCM, Tender advertised and Consultants not appointed	cash flow challenges	Progress report, Payment Certificates
34		Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Rotterdam by 30 June 2017	Rotterdam Sports Complex	01/07/2016	30/06/2017	Director Technical	GLM	6 500 000	Specifications submitted to SCM for advertisement	Target not Achieved	advertised, Contractor not appointed	cash flow challenges	Progress report, Payment Certificates
42		Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To Construct Modjajdiskloof Transfer Stations(Designs)	Modjajdiskloof Transfer Stations	01/07/2016	30/06/2017	Director Technical	GLM	600 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
42		Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To purchase and deliver 15 Skips Bins by 30 Jun e2017	Skip Bins (15)	01/07/2016	30/06/2017	Director Technical	GLM	250 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
42		Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To Construct Maphalle landfill site by 30 June 2017	Maphalle Landfill site	01/07/2016	30/06/2017	Director COMM	GLM	5 000 000	Specifications submitted to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Progress report, Payment Certificates
42		Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To purchase and deliver Refuse Compactor Truck by 30 June 2017	Refuse Compactor Truck	01/07/2016	30/06/2017	Director COMM	GLM	2 000 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
31		Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To contract storm water channels at Kgapane by 30 June 2017	Storm Water Channels	01/07/2016	30/06/2017	Director Technical	GLM	2 400 000	Specifications submitted to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
31		Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Construct Low Level Bridges by 30 June 2017	Low Level Bridges	01/07/2016	30/06/2017	Director Technical	GLM	3 445 118	Complete designs for Low Level Bridges and submit to SCM for advertisement, advertise for construction	Target not Achieved	Tender advertised, Contractor not appointed	non adherence to the procurement plan	Progress report, Payment Certificates
29		Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Itieleng Sekgosese street from gravel to pave for 1.8km by 30 June 2017	Itieleng-Sekgosese street paving	01/07/2016	30/06/2017	Director Technical	GLM	6 000 000	Complete designs for Itieleng street paving and submit to SCM for advertisement, Advertise for construction	Target not Achieved	Tender advertised, Consultants not appointed	non adherence to the procurement plan	Progress report, Payment Certificates
29		Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Lemondokop street from gravel to pave for 1.8km by 30 June 2017	Lemondokop street paving	01/07/2016	30/06/2017	Director Technical	GLM	6 000 000	Submit Specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Progress report, Payment Certificates

29		Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Modjajdi Ivory Route street from gravel to pave for 2.2km by 30 June 2017	Modjajdi Ivory Route Phase 1	01/07/2016	30/06/2017	Director Technical	GLM	4 000 000	Submit Specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Progress report, Payment Certificates
29		Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To purchase and deliver 1 Roller Compactor by 30 June 2017	Roller Compactor (1)	01/07/2016	30/06/2017	Director Technical	GLM	300 000	Submit Specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Progress report, Payment Certificates
29		Basic Service Delivery	Access to Sustainable Basic Services	Cemetery	To design paving for cemetery at Mokwasele by 30 June 2017	Mokwasele Cemetery paving	01/07/2016	30/06/2017	Director Technical	MIG	300 000	Submit Specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Progress report, Payment Certificates
29		Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to pave at Moshakga Planning by 30 June 2017	Moshakga street paving (Planning)	01/07/2016	30/06/2017	Director Technical	GLM	300 000	Submit Specification to SCM for advertisement	Target Achieved	Specifications submitted to SCM	None	Progress report, Payment Certificates
28		Basic Service Delivery	Access to Sustainable Basic Services	Traffic and Licensing	To Erect Eye Test Apparatus (2) Modjajdiskloof & Kgapane DLTC by 30 June 2017	Eye Test Apparatus (2) Modjajdiskloof & Kgapane DLTC	01/07/2016	30/06/2017	Director COMM	GLM	300 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
28		Basic Service Delivery	Access to Sustainable Basic Services	Traffic and Licensing	To 2 Obstacles (poles & pedestals) in modjajdiskloof by 30 June 2017	Obstacles (poles & pedestals) Modjajdiskloof DLTC	01/07/2016	30/06/2017	Director COMM	GLM	250 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
28		Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To erect Firearm & Ammunition Modjajdiskloof by 30 June 2017	Firearm and Ammunition. (Modjajdiskloof)	01/07/2016	30/06/2017	Director COMM	GLM	200 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
28		Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To erect Office & brick safe for firearm at Modjajdiskloof by 30 June 2017	Office safe & brick safe (Modjajdiskloof)	01/07/2016	30/06/2017	Director COMM	GLM	30 000	Submit Specification to SCM for advertisement	Target Achieved	Specification submitted to SCM	None	Progress report, Payment Certificates
28		Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To Purchase 12 two way radios by 30 June 2017	Two way Radios	01/07/2016	30/06/2017	Director COMM	GLM	100 000	Submit Specification to SCM for advertisement, service provider appointed	Target Not Achieved	Specification submitted to SCM, Service provider not appointed	Delay in supply chain management	Progress report, Payment Certificates
28		Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To construct visitors firearm storage safes in Modjajdiskloof by 30 June 2017	Visitors Firearm Storage safe	01/07/2016	30/06/2017	Director COMM	GLM	25 000	Submit Specification to SCM for advertisement, service provider appointed	Target Not Achieved	Specification submitted to SCM, Service provider not appointed	Delay in supply chain proceses	Progress report, Payment Certificates

28	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To erect a boom gate in Modjadiskloof by 30 June 2017	Boom Gate(Main entrances)	01/07/2016	30/06/2017	Director COMM	GLM	20 000	Submit Specification to SCM for advertisement, service provider appointed	Target Not Achieved	Specification submitted to SCM, Service provider not appointed	Delay in supply chain processes	Progress report, Payment Certificates
71	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To refurbish Electricity Network to NERSA standards by 30 June 2017	Upgrading of Electricity to NERSA standards (Phase 2)	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Submit Specification to SCM for advertisement, service provider appointed	Target Not Achieved	Specification submitted to SCM, Service provider not appointed	Delay in supply chain processes	Progress report, Payment Certificates
71	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To Install 50t Energy Efficient street lights at Kgapane access road by 30 June 2017	Kgapane access road Energy Efficient Street lights(50)	01/07/2016	30/06/2017	Director Technical	GLM	700 000	Specifications submitted to SCM, Tender advertised and service provider appointed	Target not Achieved	Specifications submitted to SCM, service provider not appointed	Delay in supply chain processes	Progress report, Payment Certificates
34	Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct Kgapane stadium by 30 June 2017	Kgapane Stadium Phase 3	01/07/2016	30/06/2017	Director Technical	MIG	7 289 000	Complete designs for Kgapane Stadium and submit to SCM for advertisement, Tender advertised	Target Achieved	Specifications submitted to SCM and Tender advertised for Planning	None	Progress report, Payment Certificates
14	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Library at Mokwakwaila by 30 June 2017	Mokwakwaila Library	01/07/2016	30/06/2017	Director Technical	MIG	1 800 000	Complete designs for Mokwakwaila street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project Completed	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To upgrade Seatleng street from gravel to paving for 1.8km by 30 June 2017	Seatleng street paving (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	2 200 000	Complete designs for Seatleng and submit to SCM for advertisement, Tender advertised	Target Achieved	Specifications submitted to SCM, Tender advertised and Contractor appointed	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To upgrade Mohlakong street from gravel to paving for 18km by 30 June 2017	Mohlakong Street paving(Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	2 000 000	Complete designs for Mohlakong street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project completed	None	Progress report, Payment Certificates
34	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To construct a Sports Coplex at Shaamiri by 30 June 2017	Shaamiri Sports Complex (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	4 000 000	Complete designs for Shaamiri Sports complex and submit to SCM for advertisement, Tender advertised	Target Achieved	Specifications submitted to SCM, Contractor appointed and construction commenced	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Matshelapata street from gravel to paving by 30 June 2017	Matshelapata street paving (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	1 400 000	Complete designs for Matshelapata street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project Completed	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Shawela street from gravel to paving by 30 June 2017	Shawela Street paving (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	2 200 000	Complete designs for Shawela street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project Completed	None	Progress report, Payment Certificates

29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Sekgopo street from gravel to paving for 1.8km by 30 June 2017	Sekgopo Maboying Street paving (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	2 400 000	Complete designs for Sekgopo Maboying street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project Completed	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Tlotlokwe street from gravel to paving for 1.8km by 30 June 2017	Tlotlokwe street paving (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	2 000 000	Complete designs for Tlotlokwe street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project Completed	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Shamfana street from gravel to for 1.8km paving by 30 June 2017	Shamfana street paving (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	2 200 000	Complete designs for Shamfana street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project Completed	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Kherobeng street from gravel to paving for 1.8km by 30 June 2017	Kherobeng Street paving (Phase 2)	01/07/2016	30/06/2017	Director Technical	MIG	2 200 000	Complete designs for Kherobeng street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Project Completed	None	Progress report, Payment Certificates
32	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Goedplaas by 30 June 2017	Goedplas Community Hall	01/07/2016	30/06/2017	Director Technical	MIG	4 000 000	Complete designs for Goedplas community hall and submit to SCM for advertisement, Tender advertised	Target Achieved	Target Achieved	Contractor Appointed	Progress report, Payment Certificates
32	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Thakgalane by 30 June 2017	Thakgalane Community Hall	01/07/2016	30/06/2017	Director Technical	MIG	4 000 000	Complete designs for Thakgalane street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Specifications submitted to SCM, Tender advertised	None	Progress report, Payment Certificates
32	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Ntata by 30 June 2017	Ntata Community Hall	01/07/2016	30/06/2017	Director Technical	MIG	4 000 000	Complete designs for Mohlakong street paving and submit to SCM for advertisement, Tender advertised	Target Achieved	Specifications submitted to SCM, Tender advertised	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Sekgopo street from gravel to paving by 30 June 2017	Sekgopo Moshate street upgrading	01/07/2016	30/06/2017	Director Technical	MIG	700 000	Develop terms of reference and submit to SCM for advertisement, Tender advertised	Target Achieved	Specifications submitted to SCM, Tender advertised	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Mamphakati street from gravel to paving by 30 June 2017	Mamphakati Street upgrading	01/07/2016	30/06/2017	Director Technical	MIG	550 000	Develop terms of reference and submit to SCM for advertisement, Advertise and appoint service providers for planning Mamphakati street	Target not Achieved	Tender advertised, Consultant not appointed	Delay in SCM	Progress report, Payment Certificates

29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Ramphanyane street from gravel to paving by 30 June 2017	Ramphanyane Street upgrading	01/07/2016	30/06/2017	Director Technical	MIG	550 000	Develop terms of reference and submit to SCM for advertisement, Advertise and appoint service providers for planning of Ramphanyane street upgrading	Target Achieved	Designs completed	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Las Vegas street from gravel to paving by 30 June 2017	Las Vegas Street paving	01/07/2016	30/06/2017	Director Technical	MIG	550 000	Develop terms of reference and submit to SCM for advertisement, Advertise and appoint service providers for planning of Las Vegas street upgrading	Target not Achieved	Tender advertised, Consultant not appointed	Delay in SCM processes	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Dichosing street from gravel to paving by 30 June 2017	Dichosing street upgrading	01/07/2016	30/06/2017	Director Technical	MIG	550 000	Develop terms of reference and submit to SCM, Advertise and appoint service providers for planning of Dichosing street upgrading	Target not Achieved	Tender advertised, Consultant not appointed	Delay in SCM processes	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Ga-Ntata street from gravel to paving by 30 June 2017	Ga Ntata street upgrading	01/07/2016	30/06/2017	Director Technical	MIG	550 000	Develop terms of reference and submit to SCM, Advertise and appoint service providers for planning of Ga Ntata street upgrading	Target not Achieved	Tender advertised, Consultant not appointed	Delay in SCM processes	Progress report, Payment Certificates
71	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To erect and energise Highmast in 12 villages by 30 June 2017	Highmasts Lights in 12 villages	01/07/2016	30/06/2017	Director Technical	MIG	8 076 390	Complete Highmasts Ratjeke street paving and submit to SCM, Advertise for construction of Highmast in 12 villages	Target not Achieved	Tender advertised, Contractor not appointed	Delay in SCM processes	Progress report, Payment Certificates

KPA 3 : LOCAL ECONOMIC DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2017)	Budget 2016/17	Mid Year Target (Jul 16 - Dec 16)	Mid Year Actual Performance	Remarks	Challenges / Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of jobs created through municipal s Capital Projects by 30 June 2017	Number	1180 jobs created	800 Jobs created	Operational	400 Jobs created	Target Achieved	535 Jobs creater through municipal capital projects	None	Director Technical	Proof for SMME s supported
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of SMME s supported through Sypply Chain Management by 30 June 2017.	Number	215 SMME s supported	120 SMME s supported	Operational	60 SMME s supported	Target Achieved	86 SMME S supported through Supply Chain Management	None	CFO	Proof for SMME s supported
	Integrated Sustainable Development	Improved local economy	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council by 30 June 2017	Number	12 EPWP reports generated	12 EPWP reports generated	Operational	6 EPWP reports generated	Target Achieved	6 EPWP reports generated and submitted to council	None	Director Technical	EPWP reports
	Integrated Sustainable Development	Improved local economy	To ensure Coordination of Agriculture forums within the financial year	# of Agriculture Forums coordinated by 30 June 2017	Number	4 Agriculture forums coordinated	4 Agriculture forums coordinated	Operational	2 Agriculture forum coordinated	Target not Achieved	1 Agriculture forums coordinated	Agricultue forum was not yet established due to political component not yet established	Director Technical	Agenda, Minutes & Attendance register
	Integrated Sustainable Development	Marketing/ Branding	To Market municipal initiatives within the financial year	# of Marketing initiatives conducted by 30 June 2017.	Number	4 Marketing iniatives conducted	4 Marketing iniatives conducted	Operational	2 Marketing iniatives conducted	Target not Achieved	1 Marketing initiative was done during the first quarter	None	Director Technical	proof for marketing initiated

KPA 3: LOCAL ECONOMIC DEVELOPMENT																	
COMMUNITY WORK PROGRAMME																	
OUTCOME9 : IMPLEMENTATION OF THE																	
Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year Target (Jul 16 - Dec 16)	Mid Year Actual performance	Remarks	Challenges	Corrective measures	Evidence required
22		Basic Service Delivery	Access to Sustainable Basic Services	Planning and Development	To construct fence and admin block at the new show ground by 30 June 2017	GLM Show Ground	01/07/2016	30/06/2017	Director Technical	GLM	3 000 000	Develop and submit specification to SCM, for advertisement, Advrtise and Appoint service provider	Target Achieved	Service provider appointed	None	None	Payment Certificate/ Progress report /Completion certificate
22		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To design Madumeleng Youth Centre by 30 June 2017	Madumeleng Youth Centre (Planning)	01/07/2016	30/06/2017	Director Technical	GLM	400 000	Submission of Specifications to SCM, Advertise Tender, Appoint consultants	Target not Achieved	Specifications submitted to SCM , Tender not advertised	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
22		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To design Maphalle Youth Centre by 30 June 2017	Maphalle Youth centre (Planning)	01/07/2016	30/06/2017	Director Technical	GLM	400 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Specifications submitted to SCM , Tender not advertised	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Sekgopo Youth Centre by 30 June 2017	Sekgopo Youth Centre	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Contractor not appointed	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Kgapane Youth Centre by 30 June 2017	Kgapane Youth Centre (Phase 2)	01/07/2016	30/06/2017	Director Technical	GLM	600 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target Achieved	Contractor appointed	None	None	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Roerfontein Youth Centre by 30 June 2017	Roerfontein Youth Centre	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Designs completed , Contractor not appointed	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Mokwakwaila Youth Centre by 30 June 2017	Mokwakwaila Youth Centre	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Designs completed , Contractor not appointed	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Madumeleng Old Age Facility by 30 June 2017	Madumeleng Old Age Facility	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Designs completed , Contractor not appointed	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Kgapane Old Age by 30 June 2017	Kgapane Old Age Facility	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Designs completed , Contractor not appointed	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Roerfontein Old Age by 30 June 2017	Roerfontein Old Age Facility	01/07/2016	30/06/2017	Director Technical	GLM	2 000 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Designs completed , Contractor not appointed	Cash flow challenges	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Design Phooko/ Raphahlelo Youth Centre	Phooko/ Raphahlelo Youth Centre (Planning)	01/07/2016	30/06/2017	Director Technical	GLM	300 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	Target not Achieved	Specifications submitted to SCM , Tender not advertised	Delay in SCM processes	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion certificate

34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Manokwe cave by 30 June 2017	To Construct Manokwe cave by 30 June 2017	01/07/2016	30/06/2017	Director Technical	GLM	1 600 000	Submission of Specifications to SCM, Advertise Tender, Appoint contractor	target not Achieved	Specifications submitted to SCM, Tender not advertised	Delay in SCM processes	to appoint in the 3rd quarter after adjustment budget	Payment Certificate/ Progress report /Completion
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**KPA 4 MUNICIPAL FINANCIAL VIABILITY
KEY PERFORMANCE INDICATORS
OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Measurable Objective/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/17)	Budget 2016/2017	Mid year Target Quarter (1 Jul-30 Sept 2016)	Mid Year Actual Performance	Remarks	Challenges/ Corrective measures	Responsible Person	Evidence required
	Sustainable Financial Institution	Revenue	To ensure improvement in revenue collection within the financial year	% in revenue collected by 30 June 2017	Percentage	82% in revenue collection	95 % in revenue collection	Operational	95% in revenue collection quarterly (at least 95% monthly)	Target not Achieved	76%, R 23 780 166.0 Billed / R18 150 784.21 Received	Consumers not paying for services received, the municipality to implement revenue enhancement strategy	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor debt collections within a financial year	% in debt collected (# of debt collected/	Percentage	New	% in debt collected (# of debt collected/	Operational	% in debt collected (# of debt collected/	Target not Achieved	R 3 076 623.0 Debt owed R 502 408.50 Debt received	Debtors not paying in full	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor the implementation of municipal services within a financial year	# of data cleansing performed (Meter services)	Number	New	4 data cleansing performed (meter services)	Operational	2 data cleansing performed (meter services) quarterly	Target Achieved	2 data cleansing were conducted for Mid year	None	CFO	Financial reports
	Sustainable Financial Institution	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4 Financial statements submitted	4 Financial statements submitted	Operational	2 Financial statement submitted	Target Achieved	2 Financial statement submitted	None	CFO	Dated proof of submission Financial Statements
	Sustainable Financial Institution	Revenue Management	To promote revenue enhancement n within the financial year	To review and approve Revenue Enhancement Strategy 30 June 2017	Document	Revenue Enhancement Strategy not reviewed	Review and Approval of Revenue Enhancement Strategy by 30 June 2017.	30/06/2017	Coalition of information on the Revenue Enhancement Strategy.	Target Achieved	Draft revenue enhancement strategy developed	None	CFO	Council Approved Revenue Enhancement Strategy, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To submit Unaudited financial statements by 31/08/2016	Date	31-Aug-15	Submission of Unaudited Financial Statements by 31 August 2016.	Operational	Submission of Unaudited Financial Statements by 31 August 2016.	Target Achieved	Unaudited Financial Statements submitted on the 31 August 2016	None	CFO	Dated proof of submission of Unaudited AFS
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Sec 32 Register developed and updated by 30 June 2017.	Number	12 Sec registers developed	12 Sec 32 register developed and updated by 30 June 2017.	Operational	6 Sec 32 registers developed and updated	Target Achieved	6 Sec 32 registers developed and updated	None	CFO	Dated proof of Sec 32 register
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA by 30 June 2017.	Number	12 Finance compliance report submitted	12 Finance compliance report submitted	Operational	6 Finance compliance report submitted	Target Achieved	6 Financial compliance report submitted	None	CFO	Financial reports
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To submit monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2017.	Date	Sec 71 reports submitted to Provincial Treasury within 10 working days	Submission of monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2017.	Operational	Sec 71 reports submitted to Provincial Treasury within 10 working days	Target Achieved	Sec 71 reports submitted to Provincial Treasury within 10 days	None	CFO	Dated proof of submission
	Sustainable Financial Institution	Supply Chain Management	To Improve financial viability within the financial year	To appoint Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees)by 30 June 2017.	Date	SCM structures appointed by 30 June 2016	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2017.	Operational	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2017.	Target Achieved	Bid Committee (Bid Specifications, Bid Adjudication and Bid Evaluation) structures appointed by 31 July 2016	None	Municipal Manager	Appointment Letters

Sustainable Financial Institution	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	To pay invoices within 30 days of receipt from the service provider by 30 June 2017.	Days	Payment of invoices within 30 days of receipt from	Payment of invoices within 30 days of receipt from the service provider	Operational	Payment of invoices within 30 days of receipt from the service provider	Target Achieved	Payment of invoices within 30 days from the receipt from the service providers	None	CFO	Dated proof of payment
Sustainable Financial Institution	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards by 30 June 2017.	Number	2 Assets verification conducted	4 Assets verifications conducted	Operational	2 Assets verifications conducted	Target Achieved	1 Assets verification was conducted	None	CFO	Quarterly Assets verification reports
Sustainable Financial Institution	MIG	To effectively manage the financial affairs of the municipality within the financial year	% of PMU Management budget spent within the financial year	Percentage	New	100% R 1 760 610 PMU Management Budget spent	Capital	35% R 616213.5 PMU Management Budget spent	Target Achieved	53 % R 941 125.0 PMU Management Budget Spent	None	CFO	Financial reports
Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council by 30 June 2017.	Percentage	60,75%	100% R 88 429 121 Capital Budget spent	Capital	35% R 30 950 192 Capital Budget spent	Target Achieved	46% R 41 092 433.0 Capital budget spent	None	CFO	Financial reports
Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council by 30 June	Percentage	New	100% R 202 882 900.19 Operational Budget spent	Operational	35% R 71 009 015 Capital Budget spent	Target Achieved	39.% R 79 810 811.0 Operational Budget spent	None	CFO	Financial reports
Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG expenditure by 30 June 2017.	Percentage	100%	100% R54 976 000 MIG expenditure	Capital	35% R 19 241 600 MIG expenditure	Target Achieved	47% R 25 631 257.0 MIG Budget spent	None	CFO/ INDEP	Financial reports
Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG expenditure by 30 June 2017.	Percentage	100%	100% R 1 810 000 FMG Expenditure	Operational	35 % R 633 500 FMG Expenditure	Target Achieved	42% R756 488.0 FMG budget spent	None	CFO	Financial reports
Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP expenditure 30 June 2017.	Percentage	100%	100% R 1 405 000 EPWP expenditure	Operational	35% R491 750 EPWP expenditure	Target Achieved	85% , R1 189 540.0 EPWP budget spent	None	CFO/ INDEP	Financial reports
Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FBS expenditure by 30 June 2017	Percentage	102%	100% R 418 652 FBS expenditure	Operational	15% R 62 798 FBS expenditure	Target Achieved	46.28%, R 193 769.0 FBS budget spent	None	CFO	Financial reports

**2016/17 CAPITAL WORKS PLAN
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year Target (01 Jul - 31 Dec)	Mid Year Actual Performance	Remarks	Challenges/ Corrective measures	Evidence required
50	Head Office	Municipal Transformation and Development	Sustainable Financial Institution	Office Management	To purchase 1 Money Counting Machine by 31 March 2017	Money Counting Machine	01/07/2016	30/06/2017	CFO	GLM	5 000	Submit specifications to SCM	Target Achieved	Specifications submitted to SCM	None	Completion certificate and delivery note
50	Head Office	Municipal Transformation and Development	Sustainable Financial Institution	Office Management	To purchase 6 Large lockable cash boxes (6) by 30 June 2017	Large lockable cash boxes (6)	01/07/2016	30/06/2017	CFO	GLM	6 000	Submit specifications to SCM	Target Achieved	Specifications submitted to SCM	None	Completion certificate and delivery note
50	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To Purchase 4 Slip Printers by 30 June 2017	Slip Printers (4)	01/07/2016	30/06/2017	CFO	GLM	16 000	Submit specifications to SCM, Advertisement and appointment of Service Provider	Target Achieved	4 Slip printers purchased and delivered	None	Delivery note

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2017)	Budget 2017/2016	Mid- Year (Jul 16- Dec 16)	Mid Year Actual Performance	Remarks	Challenges/ Corrective Measures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2017.	Number	12 Council meetings held	4 Council meetings held	Operational	2 Council meetings held	Target Achieved	5 Council meetings held	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Council	To ensure functionality of EXCO committee within the financial year.	# of EXCO meetings held by 30 June 2017.	Number	12 EXCO meetings held	4 EXCO meetings held	Operational	2 EXCO meetings held	Target Achieved	5 EXCO meetings held	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council committee within the financial year.	# of Ward Committee reports submitted by 30 June 2017.	Number	348 Ward Committee reports submitted	348 ward committee reports submitted	Operational	174 ward committee reports submitted	Target Achieved	89 ward committee submitted to Office of the Speaker	the reports submitted during the July and the last 2 months of the 2nd quarter due the previous ward committee s term ended	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	# of MPAC meetings held by 30 June 2017.	Number	14 MPAC meetings held	12 MPAC meetings held	Operational	6 MPAC meetings held	Target Achieved	6 MPAC meetings held	None	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Human Resource management	To ensure functionality of Council within the financial year	# of LLF meetings held by 30 June 2017.	Number	13 LLF meetings held	12 LLF meetings held	Operational	6 LLF meetings held	Target Achieved	6 LLF meetings held in the quarter in review	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions by 30 June 2017(# of resolutions taken/ # of resolutions implemented).	Percentage	1	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented).	Operational	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented).	Target not Achieved	67% LLF resolutions implemented, 2/6 , 2 resolutions not implemented	awaiting labour Unions to submit their candidate	Director Corp	Updated Resolutions register

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2017)	Budget 2017/2016	Mid- Year (Jul 16- Dec 16)	Mid Year Actual Performance	Remarks	Challenges/ Corrective Measures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2017.	Number	12 Council meetings held	4 Council meetings held	Operational	2 Council meetings held	Target Achieved	5 Council meetings held	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held by 30 June 2017.	Number	5 IDP/Budget/PMS REP Forum meetings held	5 IDP/Budget/PMS REP Forum meetings held	Operational	2 IDP/Budget/PMS REP Forum meetings held	Target Achieved	2 IDP REP forum held during mid year	None	Director INDEP	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings held by 30 June 2017.	Number	5 IDP/Budget/PMS Steering Committee meetings held	5 IDP/Budget/PMS Steering Committee meetings held	Operational	2 IDP/Budget/PMS Steering Committee meetings held	Target Achieved	2 IDP/Budget/ PMS Steering Committee meetings forum held during mid year	None	Director INDEP	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To promote accountability within the municipality	% of complaints resolved : # of complaints received / # of complaints attended to within a financial year	Percentage		% of complaints resolved : # of complaints received / # of complaints attended	Operational	% of complaints resolved : # of complaints received / # of complaints attended	Target Achieved	95 Complaints received and all resolved(walks in)	None	Director Corps	Updated Complaints Management Register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial by 30 June 2017.	Number	4 Mayoral Imbizo held	4 Community feedback meetings held	Operational	2 Community Feedback meetings held	Target Achieved	2 Mayoral IMBIZO held	None	Manager (Mayors Office)	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held by 30 June 2017.	Number (Accumulative)	6 Audit Committee meetings held	4 Audit Committee meeting held	Operational	2 Audit Committee meetings held	Target Achieved	2 Audot Committee held	None	Municipal Manager	Agenda, Minutes & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committees resolutions implemented within a financial year	Percentage	New	% of Audit and Performance Audit Committee resolutions implemented	Operational	% of Audit and Performance Audit Committee resolutions implemented	Target not Achieved	67%. 16/24 resolutions implemented	Department are delaying in implementing their resolutions	Municipal Manager	Audit Committee resolutions register

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2017)	Budget 2017/2016	Mid- Year (Jul 16- Dec 16)	Mid Year Actual Performance	Remarks	Challenges/ Corrective Measures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2017.	Number	12 Council meetings held	4 Council meetings held	Operational	2 Council meetings held	Target Achieved	5 Council meetings held	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Risk	To ensure functionality of Risk committee within the financial year.	# of Risk Committee meetings held by 30 June 2017.	Number (Accumulative)	2 Risk Committee meetings held	4 Risk Committee meetings held	Operational	2 Risk Committee meetings held	Target not Achieved	Risk Committee not established	Risk Chairperson not appointed	Municipal Manager	Agenda, Minutes & Attendance register
	Improved Governance and Organisational Excellence	Legal	To monitor response in terms of the fraud and corruption cases registered	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated within a financial year	Number	New	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated yearly		# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly	Target not Achieved	2 cases reported and 1 case finalised and 1 still outstanding	The employee is still on suspension and the case is not yet finalised	Director Corps	Updated Fraud and Corruption case register
	Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance information.	# of performance audit reports issued by 30 June 2017.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	2 Performance audit reports issued	Target Achieved	2 Performance audit report issued	None	Municipal Manager	Performance Audit report tabled in council and resolution
	Improved Governance and Organisational Excellence	Internal Audit	To monitor implementation of internal audit action plan within a financial year	% of internal audit findings resolved (# of Internal Audit issues resolved / # of issues raised) by 30 June 2017.	Percentage	14%	100% internal audit findings resolved	Operational	50% internal audit findings resolved	Target Achieved	62.5%, 10 /16 Internal audit issues resolved	None	Municipal Manager/ All Directors	Proof of Internal Audit findings resolved
	Improved Governance and Organisational Excellence	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2017.	% of Risk issues resolved (# Risk issues implemented / resolved / # of risks identified) by 30 June 2017.	Percentage	81% Risk issues resolved	100% Risk issues resolved	Operational	50% Risk issues resolved	Target not achieved	48%, 15/31 risk issues resolved	Risk from directorates not fully implemented	Municipal Manager/ All Directors	Resolved Risk issues and POE submitted

**2016/17 CAPITAL WORKS PLAN
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year Target (Jul 16- Dec 16)	Mid year Actual Performance	Remarks	Challenges/ Corrective Measures	Evidence required
40	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To Purchase 1 Podium by 30 June 2017	Podium	01/07/2016	30/06/2017	Director INDEP	GLM	5 000	Develop and submit specification to SCM	Target Achieved	Specifications submitted to SCM	None	Delivery note
40	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase 1 recording Machine for Imbizo and Corporate by 30 June 2017.	Recording machines Imbizo & Corporate	01/07/2016	30/06/2017	Director INDEP	GLM	20 000	Develop and submit specification to SCM	Target Achieved	Specifications submitted to SCM	None	Completion certificate, Progress report

GREATER LETABA LOCAL MUNICIPALITY



MID-YEAR FINANCIAL REPORT (JULY-DEC 2016)

Capital Projects

Month ended December 2016

Budget Implementation

SUPPLY CHAIN MANAGEMENT IMPLEMENTATION (Report on the implementation of SDBIP)

Projects/Equipment to be implemented

		BUDGET		ACTUAL	Project Status
Contribution by own income	R	88 429 121	R	41 092 433	
Contribution by Grants	R	54 976 000	R	25 631 257	
Total	R	143 405 121	R	66 723 690	

Mayor's office R 30 000 R -

Scanner		5000	R	-	Awaiting spec
Recording machine:Imbizo & corporate	R	20 000.00	R	-	Awaiting spec
Podium	R	5 000.00	R	-	Awaiting spec

Budget & Treasury Office R 27 000.00 R 13 891.00

Large lockable cash boxes (6)	R	6 000.00	R	-	Awaiting spec
Slip printer	R	16 000.00	R	10 241.00	Procured and delivered
Printers (2) Salary Section & Revenue	R	-	R	-	
Printer all in one Fax,Scan & Print (Budget office)	R	-	R	-	
Advanced Scanner (huge mega bytes)	R	-	R	-	
Money Counting machine	R	5 000.00	R	3 650.00	Procured and delivered

Human Resource 2 000 000.00 -

Printers(4)Senwamokgope,Mokwakwaila,Kgapane and Main offic	R	-	R	-	
Telephone Management Upgrading	R	-	R	-	
Council Chamber decoration	R	-	R	-	
Office Furniture	R	2 000 000.00	R	-	Awaiting spec

Information Technology R 999 000.00 R 33 623.00

Disaster Recovery Plan & Implementation					Awaiting for 7 days notice
Mobile Overhead Projector (2)	R	40 000.00	R	-	Awaiting spec
Laptop Replacement (15)	R	200 000.00	R	-	Tender closed
Desktop PC replacement (20)	R	150 000.00	R	19 179.00	Awaiting spec
Uninterrupted Power Supply (UPS)	R	150 000.00	R	-	Awaiting spec
Brail note	R	100 000.00	R	-	Awaiting spec
Civil designer Software	R	250 000.00	R	-	Awaiting spec
Org plus Professional (mayor board)	R	24 000.00	R	14 444.00	Procured and delivered
Master system Plan (MSP)	R	50 000.00	R	-	
PDF Converter (server room)	R	10 000.00	R	-	Procured and delivered
Airconditioner (Server room)	R	25 000.00	R	-	Procured and delivered
Blade Server					Tender closed

Property Services R 870 000.00 R -

Call Log System	R	350 000.00	R	-	Awaiting specification
Mobile Filling Unit	R	200 000.00	R	-	Awaiting specification
steel cabinet (8) sub offices,MM & corporate	R	15 000.00	R	-	Awaiting specification
Refurbishment of corporate service offices,toilet,kitchen & registry	R	305 000.00	R	-	Awaiting specification
Recording machine: Imbizo	R	-			
Vehicles (2) for registry & senwamokgope	R	-			
Refrigerator	R	-	R	-	
Cashpower System	R	-	R	-	

pictures camera	R	-			
Mobile Filling Unit	R	-	R	-	
Foyer to the main entrance interior design (Resistry & Corps)	R	-	R	-	
Aqua cooler bottles	R	-	R	-	
Aqua cooler	R	-	R	-	
Shredding machine (kgapane sub office)	R	-	R	-	
Microwave	R	-	R	-	
Suggestion Boxes (4)	R	-	R	-	
Banners Bathopele (40	R	-	R	-	Awaiting specification
Renovation of Mokwakwaila Sub Office	R	-			
Refurbishment of Municipal Workshop and stores	R	-	R	-	
Parking at Municipal Offices	R	-	R	-	
Steel Fance and gate	R	-			
Renovation of registry & Corporate service roof	R	-			
Urns (Mokwakwaila & kgapane)	R	-			
	R	-			

Planning & Development

3 800 000.00

1 720 214.00

GLM Show Ground	R	3 000 000.00	R	1 720 214.00	Awaiting specification
Madumeleng youth information centre	R	400 000.00	R	-	Awaiting specification
Maphalle youth centre(planing)	R	400 000.00	R	-	Awaiting specification

Libraries & Achieves

R

4 000 000.00

R

-

Shotong Library	R	2 000 000.00	R	-	Awaiting specification
Rotterdam Library	R	2 000 000.00	R	-	Awaiting specification

Community Halls & Facilities

R

3 050 000.00

R

8 306 986.00

Chairs (2000) Tables (10) for Mokwakwaila & Senwamokgope Ha	R	350 000.00	R	-	Tended closed
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Senwamokgope Comm Hall : Paving and Fencing		R	-		
ward 2 community hall		R	2 247 496.00		
Ward 5 Community hall	R	400 000.00	R	-	On advertisement
Shamfana Community Hall		1 500 000.00	R	-	Awaiting specification
Lemondkop community		400 000.00	R	-	Awaiting specification
Tlotlokwe community		400 000.00	R	-	Awaiting specification
Matswi Community hall		-	R	1 569 713.00	
Mohlele community hall		-	R	-	
Mamaila-Kolobetona community hall		-	R	1 528 097.00	
New community hall - Rotterdam		-	R	2 961 680.00	

Community & social Services/Cementries

-

-

Fencing of the new cementry		-	-	
Ga-Kgapane new cemetry earthworks				-

Disaster Management Fire

-

-

Disaster Emergency Lights		-	-	
Fire Extinguishers		-	-	Tender closed

Street Lighting

-

1 758 035.00

Highmast Lights - Maapana,Mamphakati				-
Highmast Lights - Abel, Mamokgadi, Morwatshehla & Shamfana				192 894.00
Highmast Lights - Madibeng Medingen				606 613.00
Highmast Lights in 10 Villages				958 528.00
Highmast Lights - Malematja				-
Highmast Lights -Thakgalane				

Sports & Recreation

39 463 003.00

2 003 470.00

Electric Lawnmower (3)	-		
Car trailer	-	-	
Chain Saws (2)	-	-	
Drive on Lawnmower	-	-	
Phooko/Raphahlelo youth centre	300 000.00	-	Awaiting specification
Mamanyoha Sports Complex	6 414 503.00		Awaiting specification
Madumeleng/Shotong Sports Complex	6 024 250.00		On advertisement
Thakgalane Sports Complex	6 024 250.00		On advertisement
Rotterdam Sports Complex	6 500 000.00	-	Awaiting specification
Sekgopo Youth Centre	2 000 000.00	-	Awaiting specification
Kgapane Youth Centre	600 000.00	1 804 770.00	
Roerfontein youth centre	2 000 000.00	-	Awaiting for advertisement
Mokwakwaila youth centre	2 000 000.00	-	Awaiting for advertisement
Madumeleng old age facility	2 000 000.00	-	
Kgapane Old Age Facility	2 000 000.00	-	
Roerfontein Old Age Facility	2 000 000.00		
Outdoor gyms : Kgapane & Modjadjiskloof			-
Manokwe Caves	1 600 000.00	198 700.00	

WASTE WATER MANAGEMENT

R 7 850 000.00 R 2 350 085.00

Modjadjiskloof transfer stations	R	600 000.00		On advertisement	
Swivel Bins	R	-			
Skip Bins (14)	R	250 000.00		Tender closed	
Landfill Site	R	5 000 000.00	R	2 333 603.00	On advertisement
Refuse compactor truck	R	2 000 000.00	R	-	Tender closed
Ga-Kgapane Parks below Civic Centre	R	-	R	-	
Brush cutters	R	-	R	16 482.00	
Pedestrian William Kgatle Bridge			R	-	
Low level Bridges			R	-	Awaiting specification
Shamfana Low Level Bridge			R	-	
Ga-Kgapane Stadium Bridge			R	-	

Storm Water**R 5 845 118.00 R**

-

Ga-Kgapane Storm water Channels	R	2 400 000.00	R	-	On advertisement
Low level bridge	R	3 445 118.00	R	-	

Roads**16 900 000.00****24 468 081.00**

Kgapane Side Walks				95 454.00	
Jamela street paving				242 282.00	
Kgapane steet paving				333 265.00	
Rehabilitation of Kgapane streets				2 466 576.00	
Modjadjiskloof Side Walks				35 351.00	
Access road - to Mokwakwaila Taxi rank				-	
Sekgopo Gabions				237 813.00	
Modjadjiskloof Gabions				-	On advertisement
Shamfana Street paving				3 803 999.00	
Medingen Street Paving				1 963 275.00	
Sefofotse Street Paving				-	
Hill & Kerk Street Ugrade				-	
Shawela Access bridge				-	
Matshwi Street Paving				339 730.00	
Mothobekgi Street Paving				-	
Mamaila Phaphadi Street Paving				-	
Raphahlelo Head Kraal paving - roll over (Consultant)				287 702.00	
Maphalle Market stalls				1 017 761.00	
Sedibeng street paving				207 624.00	
Pedestrian Roller			-	-	
Walker Compactor			-	-	
Phooko Head Kraal Paving Phase II			-	-	
Moshakga street paving (planing)		300 000.00		-	On advertisement
Paving-Mokwasele cementry (Planing)		300 000.00		-	On advertisement

Roller compactor (1)	300 000.00	-	Awaiting spec
Itieleng-Sekgosese Street Paving - Consultant	5 704 950.00	-	On advertisement
Refilwe Street paving	-	4 021 476.00	
Mmamakata Raselaka Street Paving - Construction	-	4 001 321.00	
Khosotupa Taxi Rank	-	-	On advertisement
Wholesaler Taxi Rank	-	-	
Mmaphakhathi Taxi Rank	590 100.00	1 703 314.00	
Rehabilitation of Ga-Kgapane taxi rank, paving extension and storage tank	-	-	
Lemondokop Street Paving - Construction	5 704 950.00	-	On advertisement
Modjadji Ivory Route Phase I	4 000 000.00	-	Awaiting spec
Sekgopo Street Paving	-	-	
Rotterdam Duvula street paving		-	
Rotterdam Mahuntsi street paving		-	
Road Block Trailer & Equipment		-	To be readvtised
Modjadji valley street paving ph II		152 938.00	
Rehabilitation of Modjadjiskloof street		3 558 200.00	
Makaba Street Paving	R	-	

Road Transport/Vehicle licensing & Testing R 895 000.00 R 248 048.00

Eye test apparatus 2(Modjadjiskloof & Kgapane DLTC)	R	300 000.00	R	-	Awaiting spec
Obstacles (60) (poles & pedestals)Modjadji DLTC		250 000.00		-	Awaiting spec
Firearm and ammunition		170 000.00		-	Awaiting spec
Office safe & brick safe		30 000.00		-	Awaiting spec
strong room modjadjiskloof DLTC		-		233 311.00	
Two way radios		100 000.00		-	Awaiting spec
Visitors firearm storage safes		25 000.00		-	Awaiting spec
Boom gate main entrance		20 000.00		-	Awaiting spec
Cubicles and Bullet proof glass for DLTC		-		-	
Completion of Modjadjiskloof DLTC		-		-	
Testing room for Learners				14 737.00	

Electricity/Electricity Distribution**2 700 000.00****190 000.00**

Prepaid Meters in Mokgoba Village	R	-	R	-	On advertisement
Upgrade of Electricity to NER Standards-NER Compliance		2 000 000.00		-	Awaiting specification
Installation of Efficient energy Streetlights		700 000.00		-	On advertisement
Ladders extension		-		-	
Electric Transformer				190 000.00	
	R	88 429 121.00	R	41 092 433.00	46.47

CONTRIBUTION FROM MIG**R****54 976 000.00****R****25 631 257.00****46.62**

Upgrading of streets -Kuranta				207 831.00	
Modjadji Head Kraal Road				-	
Upgrading of street - Sekgopo Moshate		700 000.00		-	On advertisement
Upgrading of street -Mamphakhathi		550 000.00		-	On advertisement
Upgrading of street -Ramphenyane		550 000.00		-	On advertisement
Kgapane Stadium bridge - roll over		-		218 680.00	On advertisement
Mokgoba street paving - roll over		-		3 116 213.00	
Upgrading of street -Dichosing		550 000.00		-	On advertisement
Upgrading of street -Ga-ntata		550 000.00		-	On advertisement
Kgapane Stadium phase3		7 289 000.00		-	On advertisement
Las Vegas Street paving		550 000.00		-	On advertisement
Highmast light in 12 villages		8 076 390.00		1 142 811.00	Tender closed
Sekgopo Library				-	
Shawela access bridge				-	
Mokwakwaila Library		1 800 000.00		1 416 769.00	
Seatlaleng Street Paving		2 200 000.00		1 567 351.00	
Mohlakong Street paving		2 000 000.00		2 075 113.00	
Sephukhubje Street paving		-		1 240 911.00	
Shaamiriri Sports Complex		4 000 000.00		703 384.00	

Matshelapata Street paving - Roll over	1 400 000.00	3 302 924.00	
Shawela Street paving - Roll over	2 200 000.00	1 041 863.00	
Sekgopo Maboying Street paving - Roll over	2 400 000.00	585 083.00	On advertisement
Thlothlokwe Street paving - Roll over	2 000 000.00	984 559.00	
Shamfana Street Paving -Roll over	2 200 000.00	1 844 238.00	
Kherobeng Street Paving - Roll over	2 200 000.00	4 196 400.00	
Goedplas Community Hall	4 000 000.00	-	On advertisement
Thakgalane Community Hall	4 000 000.00	-	On advertisement
Ntata Community Hall	4 000 000.00	-	On advertisement
Modjadji Valley street paving ph3	-	226 174.00	
Thakgalane Street Paving		346 702.00	
Ratjeke Maekgwe Street Paving		245 827.00	
Senwamokgope Street paving		227 299.00	
PMU Management 3%	1 760 610.00	941 125.00	

R 143 405 121.00

R 66 723 690.00

Expenditure

Expenditure per vote (section 71 of the MFMA)

Vote No	Description	Department	Budget	Actual	%
0014	Library	Comm.Serv	R 1 496 754	R 673 961	45.03
0018	Disaster Management	Comm.Serv	R 865 110	R 328 887	38.02
0020	Taxi Rank	Comm.Serv	R 237 000	R 95 435	40.27
0022	Planning & Development	EDP	R 11 015 000	R 3 474 352	31.54
0028	Vehicle Licensing & Testing	Comm.Serv	R 13 190 000	R 5 905 794	44.77
0029	Roads	Tech.Serv	R 15 909 320	R 4 233 756	26.61
0032	Comm Halls & Other	Comm.Serv	R 830 051	R 5 731	0.69
0033	Housing	EDP	R 664 192	R 311 036	46.83
0034	Sports & Recreation	Comm.Serv	R 8 271 307	R 3 227 972	39.03
0036	Public Toilets	Comm.Serv	R 645 000	R 286 902	44.48

0038	Cemeteries & Crematoriums	Comm.Serv	R	265 217	R	93 401	35.22
0039	Finance & Admin IT	Corps	R	6 116 666	R	1 177 795	19.26
0040	Executive & Council	Exec & Coun	R	39 656 746.70	R	17 130 790	43.20
0041	Finance & Admin Other	Finance	R	20 820 838	R	6 440 312	30.93
0042	Refuse Removal	Comm.Serv	R	4 373 000	R	1 892 761	43.28
0043	Sewerage	Tech.Serv	R	-	R	-	0.00
0046	Finance & Admin HR	Corps	R	5 181 471	R	1 568 819	30.28
0048	Municipal Manager	Exec & Coun	R	9 723 483.20	R	5 047 227	51.91
0050	Finance & Admin Finance	Finance	R	25 448 000.00	R	12 754 645	50.12
0052	Street Lighting	Tech.Serv	R	980 000.00	R	868 091	88.58
0054	Property Services	Tech.Serv	R	13 653 287	R	5 278 987	38.66
0058	Workshop	Tech.Serv	R	978 458	R	143 797	14.70
0062	Water Storage	Tech Serv	R	-	R	-	0.00
0071	Electricity	Tech Serv	R	22 562 000	R	8 870 360	39.32
0073	Water	Tech Serv	R	-	R	-	0.00

	Total		R 202 882 900.19	R 79 810 811.00	39.34
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Capital Expenditure

	Budget	Expenditure To Date	%
	R 143 405 121	R 66 723 690.00	46.53

Operating Expenditure

	Budget	Expenditure To Date	%
	R 202 882 900	R 79 810 811.00	39.34

Total Average for Capital & Operating Expenditure

	Budget	Expenditure To Date	%
	R 346 288 021	R 146 534 501.00	42.32

TOTAL EXPENDITURE ASSESSMENT

Capital expenditure as at 31 December 2016 was at 46.53%. Operating expenditure was at 39.34%.

Monthly budget statement - Financial Performance (revenue & expenditure)

Description	Budget Year 2016/17			Percentage
	Original Budget	Monthly actual	YearTD actual	
R thousands				
Revenue By Source				
Property rates	9 599 611.17	712 686.00	4 506 515.00	46.94
Property rates - penalties & collection charges		-	-	
Service charges - electricity revenue	20 411 509.77	899 654.00	5 366 099.00	26.29
Service charges - water revenue		-	-	
Service charges - sanitation revenue		-	-	
Service charges - refuse revenue	5 572 511.06	356 015.00	2 141 517.00	38.43
Service charges - other		-	-	
Rental of facilities and equipment	250 056.95	14 171.00	73 906.00	29.56
Interest earned - external investments	4 033 869.79	284 162.00	2 078 759.00	51.53
Interest earned - outstanding debtors	7 778 082.86	826 387.00	4 387 737.00	56.41
Fines	376 098.66	9 700.00	57 745.00	15.35
Licences and permits	6 264 362.68	477 622.00	1 977 930.00	31.57
Agency services	1 942 190.17	-	602 059.00	31.00
Transfers recognised - operational	209 514 000.00	69 161 647.00	156 670 747.00	74.78
Other revenue	944 671.24	217 731.00	2 587 899.00	273.95
Gains on disposal of PPE	106 200.00	-	-	-
Total Revenue (excluding capital transfers and contrib	266 686 964.35	72 959 775.00	180 450 913.00	675.82
Expenditure By Type				
Employee related costs	69 729 686.68	5 312 752.00	32 527 007.00	46.65
Remuneration of councillors	18 844 825.41	1 552 283.00	9 216 949.00	48.91
Debt impairment	5 574 283.49	-	-	-
Depreciation & asset impairment	14 812 525.86	-	-	-
Finance charges	-	-	-	-
Bulk purchases	10 038 340.78	941 855.00	6 618 918.00	65.94
Other materials		-	-	
Contracted services	9 985 300.00	4 371 476.00	10 039 518.00	100.54

Transfers and grants		-	-	
Other expenditure	61 043 928.00	3 481 456.00	21 496 023.00	35.21
Loss on disposal of PPE	-			
Total Expenditure	190 028 890.22	15 659 822.00	79 898 415.00	42.05
			-	
Surplus/(Deficit)			-	
Transfers recognised - capital	54 976 000.00	4 930 310.00	25 631 257.00	46.62
Contributions recognised - capital	-	-	-	
Contributed assets (Investments)	17 488 656.00	-	-	-
Surplus/(Deficit) after capital transfers & contribution	72 464 656.00	4 930 310.00	25 631 257.00	35.37

Councillors and Staff benefits

Summary of Employee and Councillor remuneration	Budget Year 2011/12		
	Original Budget	Monthly actual	YearTD actual
Councillors (Political Office Bearers plus Other)			
Remuneration of councillors	18 844 825.41	1 552 283.00	9 216 949.00
Sub Total - Councillors	18 844 825.41	1 552 283.00	9 216 949.00
Senior Managers of the Municipality			
Salaries of senior managers	5 182 457.03	327 434.00	1 964 604.00
Sub Total - Senior Managers of Municipality	5 182 457.03	327 434.00	1 964 604.00
Other Municipal Staff			
Basic Salaries and Wages	43 947 663.86	3 323 786.00	21 055 302.00
Pension and UIF Contributions	8 077 562.42	667 621.00	4 014 643.00
Medical Aid Contributions	3 179 588.65	254 404.00	1 526 136.00
Overtime	4 270 562.97	397 955.00	2 277 707.00
Performance Bonus	3 826 006.54	245 044.00	1 501 827.00
Motor Vehicle Allowance	3 679 885.96	354 405.00	1 639 004.00
Housing Allowances	371 177.46	29 286.00	173 735.00
Standby, Group Insurance & Industrial Council Charge	579 484.19	40 252.00	324 668.00
Payments in lieu of leave	1 797 754.62	-	13 985.00
Sub Total - Other Municipal Staff	69 729 686.67	5 312 753.00	32 527 007.00
Total Parent Municipality	93 756 969.11	7 192 470.00	43 708 560.00
TOTAL SALARY, ALLOWANCES & BENEFITS	93 756 969.11	7 192 470.00	43 708 560.00
TOTAL MANAGERS AND STAFF	74 912 143.70	5 640 187.00	34 491 611.00

Overtime Per Department

Vote No	Description	Department	Budget	Actual to Date	%
0014	Library	Comm.Serv	R 19 282	R 18 747	97.23
0018	Disaster Management	Comm.Serv	R -	R -	0.00
0020	Taxi Rank	Comm.Serv	R 21 781	R 8 272	37.98
0022	Planning & Development	EDP	R 157 473	R 121 081	76.89
0028	Vehicle Licensing & Test	Comm.Serv	R 428 579	R 227 598	53.11
0029	Roads	Tech.Serv	R 401 937	R 206 667	51.42
0032	Community Hall	Comm.Serv	R -	R -	0.00
0033	Housing	EDP	R -	R -	0.00
0034	Sports & Recreation	Comm.Serv	R 692 375	R 354 771	51.24
0036	Public Toilets	Comm.Serv	R 102 272	R 41 380	40.46
0038	Cemetries & Crematorium	Comm.Serv	R 33 215	R 19 996	60.20
0039	Finance & Admin IT	Corps	R 2 777	R -	0.00
0040	Executive & Council	Corps	R 130 037	R 78 281	60.20
0042	Refuse Removal	Comm.Serv	R 364 067	R 185 970	51.08
0046	Finance & Admin HR	Corps	R 40 815	R 23 394	57.32
0048	Municipal Manager	Exec & Coun	R 54 135	R 32 915	60.80
0050	Finance & Admin Finance	Finance	R 983 353	R 383 155	38.96
0054	Property Services	Tech.Serv	R 512 156	R 293 935	57.39

0058	Workshop	Tech.Serv	R	56 000	R	50 266	89.76
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0071	Electricity	Tech Serv	R	270 341	R	231 279	85.55
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	Total		R	4 270 594	R	2 277 707	53.33
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Solution

Staggering working hours.

Bank balances as at 31 December 2016

Main Account	R	54 335 922
Traffic	R	2 303 157
TOTAL	R	56 639 079

The Municipality has got investments in the following institutions:

Investments - 31 December 2016

Financial institution	Investment account number	Investment type	Investment term	General ledger number	Opening balance 1/07/2016	Interest received	Bank charges	Closing balance 31 October 2016
Investec	465297	Call deposit	Short - term	0505/0452/0000	57 491 850.46	2 019 513.00	-	59 511 363.46
Old Mutual	UT108356132	Unit Trusts	Short - term	0505/0453/0000	80 003.76	2 956.24	-	82 960.00
ABSA	20/5202/3167	Month to month term	Short - term	0505/0454/0000	90 580.64	2 811.93	-	93 392.57
Nedbank	9011509772	Call deposit	Short - term	0505/0455/0000	1 822 815.17	53 478.44	-	1 876 293.61
Total					59 485 250.03	2 078 759.61	-	61 564 009.64

The value of the investments as 31 December 2016 amount to R61 564 009.64

Monthly Withdrawals from the Bank

Month	Amount
July	R 23 091 418
August	R 45 565 395
September	R 32 446 586
October	R 27 816 532
November	R 19 748 268
December	R 40 231 316
January	R -
February	R -
March	R -
April	R -
May	R -
June	R -

Total Withdrawals To Date R 188 899 513.99

Age Analysis of Debtors

Total billing for the year 2016/2017	12 014 131.00	-
Total receipts for the year 2016/2017	6 255 083.21	-
Total Outstanding Debts for the year	5 759 047.79	
Total Outstanding Debts owed by the	3 076 623.00	

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	Total
Debtors Age Analysis By Income Source							
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1 153 389.00	777 144.00	609 243.00	539 881.00	594 172.00	12 905 097.00	16 578 926.00
Receivables from Non-exchange Transactions - Property Rates	1 079 035.00	929 985.00	867 304.00	830 759.00	815 612.00	34 389 488.00	38 912 183.00
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	647 124.00	623 256.00	584 956.00	574 688.00	562 962.00	33 436 139.00	36 429 125.00
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-
Other	70 323.00	70 724.00	70 338.00	69 453.00	69 619.00	16 209 597.00	16 560 054.00
Total By Income Source	2 949 871.00	2 401 109.00	2 131 841.00	2 014 781.00	2 042 365.00	96 940 321.00	108 480 288.00
Debtors Age Analysis By Customer Group							
Organs of State	107 675.00	131 520.00	63 407.00	60 973.00	62 192.00	2 650 856.00	3 076 623.00
Commercial	472 453.00	247 157.00	223 171.00	182 840.00	222 184.00	6 197 397.00	7 545 202.00
Households	598 375.00	397 084.00	305 158.00	261 901.00	500 071.00	11 683 002.00	13 745 591.00
Other	1 771 368.00	1 625 348.00	1 540 105.00	1 509 067.00	1 257 918.00	76 409 066.00	84 112 872.00
Total By Customer Group	2 949 871.00	2 401 109.00	2 131 841.00	2 014 781.00	2 042 365.00	96 940 321.00	108 480 288.00

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CASH FLOW STATEMENT

BUDGET YEAR 2016/2017

CASH RECEIPTS BY SOURCE

Description	July	August	September	October	November	December	Total
Cash Receipts By Source							
Property rates	344 368.57	219 366.72	99 107.00	310 851.00	375 486.00	295 121.00	1 644 300.29
Property rates - penalties & collection						-	-
Service charges - electricity revenue	842 670.92	686 883.30	528 679.00	592 314.00	893 987.00	475 550.00	4 020 084.22
Service charges - water revenue						-	-
Service charges - sanitation revenue						-	-
Service charges - refuse	63 810.83	138 706.87	115 101.00	94 224.00	112 957.00	65 899.00	590 698.70
Service charges - other						-	-
Rental of facilities and equipment	13 625.00	13 872.00	6 424.00	1 770.00	24 044.00	14 171.00	73 906.00
Interest earned - external investments	354 746.00	330 769.00	363 465.00	377 769.00	367 849.00	284 162.00	2 078 760.00
Interest earned - outstanding debtors	593 222.00	722 847.00	802 649.00	642 674.00	799 958.00	826 387.00	4 387 737.00
Dividends received						-	-
Fines	10 060.00	9 250.00	7 930.00	12 628.00	8 178.00	9 700.00	57 746.00
Licences and permits	543 280.00	445 743.00	-	250 441.00	395 611.00	477 622.00	2 112 697.00
Agency services	-	-	485 289.00	116 770.00	-	-	602 059.00
Transfer receipts - operating	85 958 000.00	1 062 000.00	1 176 000.00	-	1 514 000.00	68 766 000.00	158 476 000.00
Other revenue	234 484.00	235 911.00	272 985.00	1 564 905.00	56 780.00	217 731.00	2 582 796.00
Cash Receipts by Source	88 958 267.32	3 865 348.89	3 857 629.00	3 964 346.00	4 548 850.00	71 432 343.00	176 626 784.21
Other Cash Flows by Source							
Transfer receipts - capital	22 090 000.00	-	-	-	-	20 000 000.00	42 090 000.00
Contributions & Contributed assets							-
Proceeds on disposal of PPE							-
Short term loans							-
Borrowing long term/refinancing							-
Increase in consumer deposits							-
Receipt of non-current debtors							-
Receipt of non-current receivables							-
Change in non-current investments							-
Total Cash Receipts by Source	111 048 267.32	3 865 348.89	3 857 629.00	3 964 346.00	4 548 850.00	91 432 343.00	218 716 784.21
Cash Payments by Type							
Employee related costs	5 968 217.00	5 371 178.00	5 417 864.00	5 416 023.00	5 564 914.00	5 312 752.00	33 050 948.00
Remuneration of councillors	1 493 166.00	1 414 582.00	1 651 542.00	1 553 098.00	1 552 283.00	1 552 283.00	9 216 954.00
Interest paid							-
Bulk purchases - Electricity	1 288 339.00	1 298 010.00	1 045 033.00	1 011 195.00	1 034 486.00	941 855.00	6 618 918.00
Bulk purchases - Water & Sewer							-
Other materials							-
Contracted services	689 123.00	2 008 406.00	2 044 696.00	781 939.00	144 180.00	4 371 476.00	10 039 820.00
Grants and subsidies paid - other municipalities							-
Grants and subsidies paid - other							-
General expenses	1 748 723.00	3 292 013.00	3 586 617.00	5 467 893.00	2 767 466.00	3 481 452.00	20 344 164.00
Cash Payments by Type	11 187 568.00	13 384 189.00	13 745 752.00	14 230 148.00	11 063 329.00	15 659 818.00	79 270 804.00
Other Cash Flows/Payments by Type							
Capital assets	10 903 603.00	12 388 665.00	13 526 262.00	10 894 836.00	1 084 275.00	19 595 558.00	68 393 199.00
Repayment of borrowing	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	10 827 911.00	-	-	10 827 911.00
Total Cash Payments by Type	22 091 171.00	25 772 854.00	27 272 014.00	35 952 895.00	12 147 604.00	35 255 376.00	158 491 914.00
NET INCREASE/(DECREASE) IN CASH HELD	88 957 096.32	-21 907 505.11	-23 414 385.00	-31 988 549.00	-7 598 754.00	56 176 967.00	60 224 870.21
Cash/cash equivalents at the month/year beg	1 234 015.00	90 191 111.32	68 283 606.21	44 869 221.21	12 880 672.21	5 281 918.21	
Cash/cash equivalents at the month/year end	90 191 111.32	68 283 606.21	44 869 221.21	12 880 672.21	5 281 918.21	61 458 885.21	

Free Basic Electricity

Approved Beneficiaries for Free Basic Electricity by Eskom

Wards	Configure No	Submitted Applications	
1	21	0	
2	6	10	
3	9	13	
4	27	37	
5	21	87	
6	30	28	
7	15	31	
8	0	4	
9	6	105	
10	0	0	
11	47	62	
12	21	1	
13	12	73	
14	4	0	
15	103	361	
16	5	0	
17	43	276	
18	0	0	
19	142	143	
20	15	78	
21	39	0	
22	57	0	
23	5	4	
24	81	378	
25	4	18	
26	117	148	
27	29	108	
28	0	249	
29	0	51	
	859	2265	
	Budget	Expenditure To Date	%
FBE	R 418 652	R 193 769	46.28

Beneficiaries do not collect the coupons and this leads to Eskom cancelling the applications.

We do not have reliable statistics for all the individuals that receive Free Basic Water.
We rely on the indigent register (27 324 Boreholes and Water tanker truck deliveries)

We have 67 indigents in Ga-kgapane, Senwamokgope and Modjadjiskloof receiving the following
Free Basic Sewerage (total monthly charge)

Free Basic Water (6kl)

Free Basic refuse (total monthly charge)

After the implementation of the Municipal Property Act, their properties had rebates that allowed them not to be charged the rates at all (zero rate due to rebates)

We have 23 indigent in Mokgoba receiving Electricity only

GRANT EXPENDITURE 2016 /2017

Description	Original Budget	Adjusted Budget	Monthly actual	YearTD actual
<u>EXPENDITURE</u>				
<u>Operating expenditure of Transfers and Grants</u>				
National Government:	209 514 000.00	-	11 607 224.00	156 670 029.00
Local Government Equitable Share	206 299 000.00		11 211 577.00	154 724 001.00
Finance Management Grant	1 810 000.00		178 947.00	756 488.00
EPWP Incentive	1 405 000.00		216 700.00	1 189 540.00
Total operating expenditure of Transfers and Grants:	209 514 000.00	-	11 607 224.00	156 670 029.00
<u>Capital expenditure of Transfers and Grants</u>				
National Government:	-			
Municipal Infrastructure Grant	54 976 000.00		4 930 310.00	25 631 256.00
Intergrated Natioanl Electrification Programme	7 000 000.00		-	-
Total capital expenditure of Transfers and Grants	61 976 000.00	-	4 930 310.00	25 631 256.00
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	271 490 000.00	-	16 537 534.00	182 301 285.00